# From current challenges to future innovations

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## **SOLID task 5.3**





## **Future Dairying Workshop**

#### 20-21 May 2014, Finland



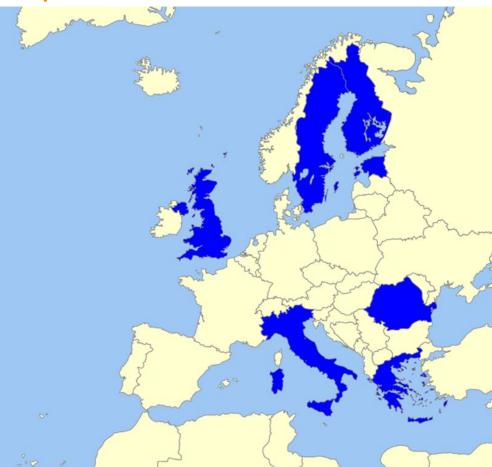


#### **SOLID-** Future Dairy Workshop

1,5 days workshop

3 focus groups

- Nordic (Sweden, Finland)
  Eastern Europe (Estonia, Romania)
- Western Europe (Italy, UK)







## **WE DON'T GROW WHEN** THINGS ARE EASY; WE **GROW WHEN WE FACE** CHALLENGES.

What are main challenges?

Who

are

"We"?

What is needed to grow?



## Vision for the future



Seeking solutions

Adoption of the innovative production strategies

## Identification of challenges

16.11.2015





#### Three possible novel strategies



### **Process of the Future Workshop**

#### Day 1: Task 1.1 Individual brainwriting

- What are the main problems in dairy supply chains?
- What could be improved to enhance competitiveness and sustainability in the dairy sector?
- What hampers your competitiveness?
- What is not sustainable?

Day 1: Task 1.2 Presentation of challenges and discussion Day 1: TASK 2.1 From existing challenges to ideal future

Day 1: TASK 2.2 Novel strategies from SOLID project Day 1: TASK 3.1 Optimal strategies/ actions are voted in terms of practicality and perceived supply chain acceptability

#### Day 1: TASK 3.2

Steps to implement created innovations and solution planned by themes (in groups)

- What are the further steps to implement suggested innovations/solutions?
- What policy would be recommended?
- What are the roles of actors and stakeholders in the supply chain?

#### Day 2: Brainstorming on transferability



# Challenges



## **Group Nordic**

Regional

production

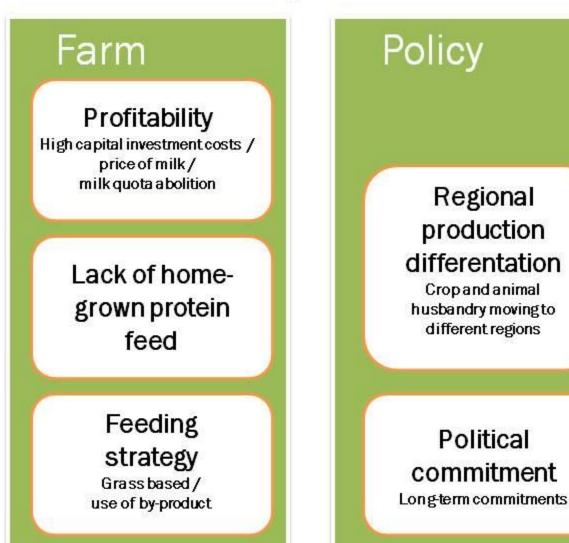
**Cropandanimal** 

husbandry moving to

different regions

Political

commitment



#### Consumer Markets

Competition with beverages Coca-cola etc

#### Reputation of ruminants

Greenhouse gases / feeding efficiency / feeding strategy / breed

Lack of options New product development / new varieties

## **Group Central & Eastern Europe**

#### Farm

EU/home-grown feed (price and availability)

Selling male calves is difficult because of low price

Use of new technology too costly

Low farm profitability (prices for products and cost of production)

#### Consumer Markets

Low trust in organic label

High end price of organic products

Waste along the supply chain

Low price for farmers Consumers want skimmed milk / 'white water' (<2,5%)

Small amounts producted in different locations

Keepingthe cold chain

Low demand / consumption of organic products

### **Group Western Europe**

#### Farm

Farm profitability/ Reduce cost/ Milk price/ Risk

Better grassland utilisation/ Improving feed efficiency/ Feed self-sufficiency/ Reliable forage production/ Improve pasture

Application of best practice / Farm ease of management Health & welfare of cows Feed, udder, fertility / Mastitis / Antibiotics reduction (contamination) / Antibiotics elimination / Animal welfare

> Milk quality / Contamination / Fatty acids

Protein sources alternative to soya

#### Consumer Markets

Power of processors & supermarkets / Involve farm in process of co-operation

#### Lack of local distribution

Organic milk markets: production/supply balance

Public perception: society and governmental needs

Dairy product innovation / Milk differentiation (e.g. welfare, constituent) / Voluntary certification

# Strategies





## Most voted challenges

Change pricing system

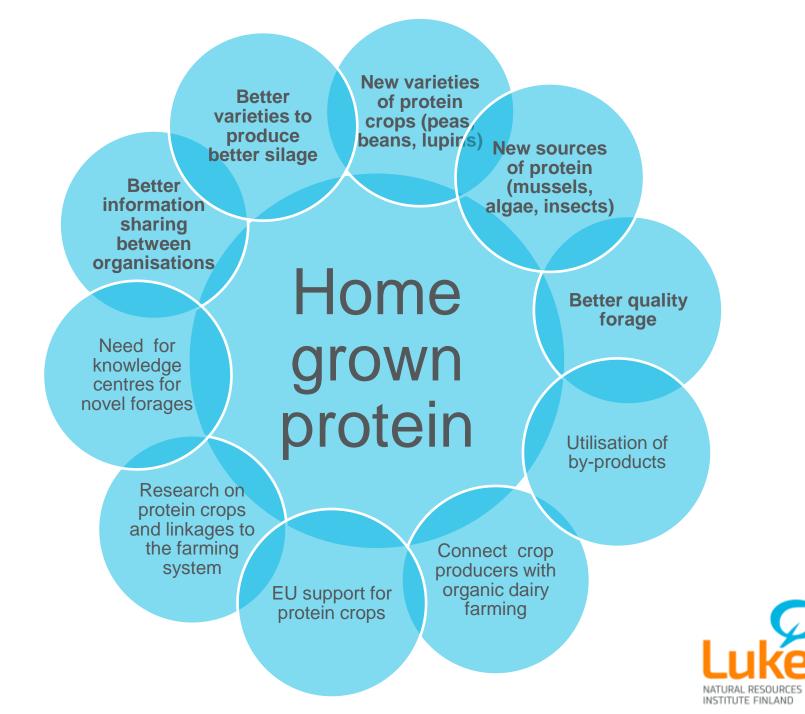
Branding of organic milk

## Profitability of farms

Increase chain transparency

Show price structure transparently to consumers







NATURAL RESOURCES

Better co-operation and information sharing between different areas

More investment funds for increasing number of organic dairies and organic milk processors Improving pricing mechanism to increase negotiation power of farmers for solving strong power of processors and supermarkets

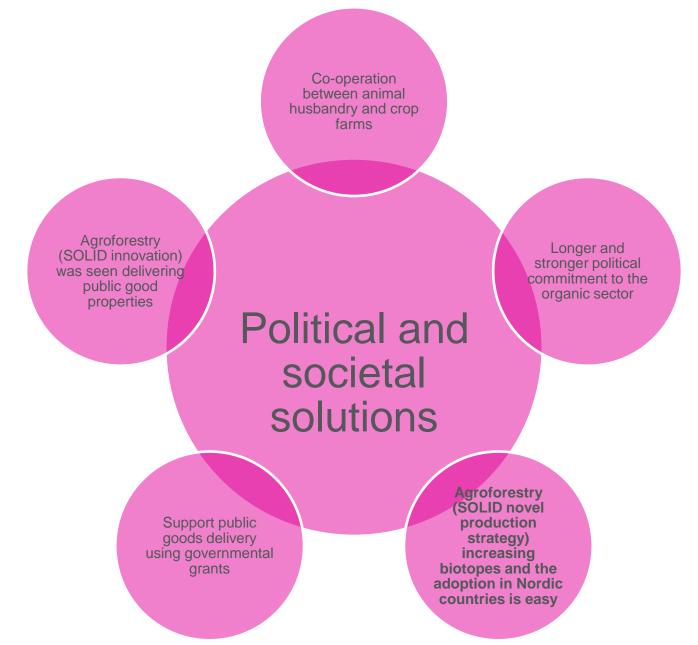
Processor and retailer supply chain strategies

More differentiated products available

Enhancing local distribution chains

Improving milk collection and processing of small amount of organic milk









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# What future innovations and actions WE need?



#### ACTION POINT 1: INCREASING CULTIVATION OF PROTEIN CROPS

- Development of new varieties of protein crops
- Independent knowledge centres for novel feeds and use of by-products
- Establishment of better technology and knowledge transfer between extension services, advisers, dairy farmer, breeding companies and research = Identifying who WE are
   Agricultural policy should support integration of crop production and animal husbandry production



#### ✓ ACTION POINT 2: IMPROVING COMPETITIVENESS OF DAIRY FARM

Shift towards grass-based systems

Exploring consumer needs and expectations from organic production and developing highly differentiated products

- Better communication of value added properties of organic milk to consumers
- At milk processing level, developing more innovative branding strategies



#### ✓ ACTION POINT 3: IMPROVING TRANSPARENCY OF MILK SUPPLY CHAIN

- Showing price structure to consumers (fair price for farmers)
- Setting minimum price for organic milk
- Increasing bargaining power of farmers with respect to processors
- More collaboration between producer organisations and inter-branch organisations



#### ✓ ACTION POINT 4: DELIVERING CORE VALUES OF ORGANIC MILK

\*Adding more value to organic products by informing consumers about the effect of the grass feeding and health benefits of organic milk

Increasing consumer knowledge about more broader social sustainability issues

Delivering organic raw milk using vending machines

Avoiding waste by reusing milk to make special cheese or drinking yoghurt

Increasing transparency by allowing consumers to check the steps of organic milk







#### **Deliverable Factsheet**

Date: 31.03.2015

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Deliverable No.	5.4
Working Package	5
Partner responsible	MTT
Other partners participating	ABER, UGENT, UNIVPM, ORC
Nature	R
Dissemination level	PU
Delivery date according to DoW.	Project month 42
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Thank you!

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